

Recruit, Interview, Hire and

Retain

Through a DE&I Initiative



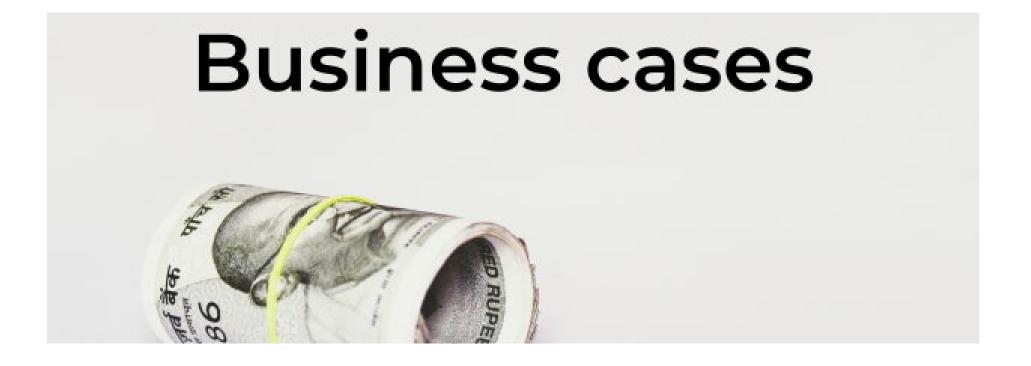


What is Diversity, Equity and Inclusion? (DE&I)

- <u>Diversity</u>: The presence of differences within a given setting. In the workplace, that can mean differences in race, ethnicity, gender, gender identity, sexual orientation, age and socioeconomic class.
- Equity: The act of ensuring that processes and programs are impartial, fair and provide equal possible outcomes for every individual.
- Inclusion: The practice of ensuring that people feel a sense of belonging in the workplace. This means that every employee feels comfortable and supported by the organization when it comes to being their authentic selves.



DE&I is *NOT* Just About "The Right Thing to Do"





- According to a <u>Josh Bersin study</u>, highly inclusive organizations generate 2.3x more cash flow per employee, 1.4x more revenue, and are 120% more capable of meeting financial targets. Inclusivity = revenue.
- In 2009, the American Psychological Association published, *Diversity Linked to Increased Sales Revenue and Profits*. Companies reporting the highest level of racial diversity brought in nearly 15x more sales revenue on average than those with the lowest levels of racial diversity
- In 2018, Accenture reported, companies that adopted best practices for employing and supporting people with disabilities outperformed their peers on average: 28% higher revenue (\$50B vs. \$39B), 2x the net income (\$5.7B vs. \$2.7B), 30% higher economic profit margins (16% vs. 12%),2x as likely to have stronger shareholder returns! (43% vs 14%)



Steps to Recruit Through a DE & I Initiative Lens





1. Recruit individuals outside of the "norm"

2. Create Inclusive Job Descriptions

3. Widen your search to include diverse groups and pools of talent

4. Inclusively design your application process

5. Introduce "Blind Auditions" into your hiring process



- **6.** Evaluate screening and selection procedures.
- 7. Diversify the selection Committee
- 8. Provide Reasonable Accommodations
- 7. Prepare for an inclusive interview
- 8. Inclusive interviews:
 - ✓ Set the right tone
 - ✓ Ask the right questions
 - > Online interview considerations



Questions?

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